

**CCSD BOARD OF TRUSTEES  
COMMITTEE OF THE WHOLE  
AGENDA**

December 11, 2017

R. B. Stall High School, 3625 Ashley Phosphate Road, North Charleston, SC 29418

*Note: Start times of each section are projected and subject to change.*

OPEN SESSION 12:00 p.m.		
I.	A. Call to Order B. Election of Committee of the Whole Chair – Policy BDE	Action
II.	Adoption of Agendas (for all portions of Committee of the Whole meeting)	Action
III.	Approval of Minutes – Committee of the Whole Meeting of November 13, 2017  A. Strategic Education Committee B. Policy and Personnel Committee C. Operations Committee	Action
EXECUTIVE SESSION 12:05 p.m.		
IV.	A. Discussion of Student Transfers pursuant to §30-4-70(a)(2) 1. Student Transfer Requests – 15 minutes	Action
	B. Receipt of Legal Advice related to matters covered by attorney-client privilege pursuant to §30-4-70(a)(2) – Natalie Ham 1. Contractual Review (Diversity Study) – 10 minutes 2. Contractual Matter – (Charter Schools) – 15 minutes 3. Project Funding Reallocations – Sean Hughes – 10 minutes 4. Contractual Matters • District 4 – 5 minutes • District 9 – 5 minutes • Cellular Equipment Lease – 5 minutes • Other – 10 minutes 5. Constituent Board Concern – 10 minutes 6. Pending Litigation Discussion – 15 minutes	Information/ Action
RECONVENE IN OPEN SESSION		
V.	Public Comments - Committee of the Whole Meeting	Information
STRATEGIC EDUCATION COMMITTEE Approximately 1:45 p.m. – Upon conclusion of Executive Session (may start earlier)		
VI.	A. Strategic Priorities – Gerrita Postlewait (15 Minutes)  <i>Recommend the Board identify 3 strategic priorities: Reading by Grade 3, talent development and retention, more equitable distribution of resources.</i>	Action

	<b>B. Grade Configuration and Zoning – Lucy Beckham High School – Kim Wilson &amp; Anna Dassing (30 Minutes)</b>  <i>Recommendation: Approve grade configuration and send to January 22 Board meeting for final approval.</i>	<b>Action</b>
	<b>C. South Carolina Accountability System – Cindy Ambrose, Laura Donnelly, &amp; Principals (30 Minutes)</b>  <i>For Information</i>	<b>Information</b>
	<b>D. Graduation Rate – Cindy Ambrose &amp; Laura Donnelly (10 minutes)</b>  <i>For Information</i>	<b>Information</b>
	<b>E. Targeted Support Update &amp; Coaching – Cindy Ambrose &amp; Michele English-Watson (15 minutes)</b>  <i>For Information</i>	<b>Information</b>
	<b>F. Mathematics Pathways (Tri-County Cradle to Career) – John Read, Kim Wilson, Joseph Williams, &amp; Cindy Ambrose (15 minutes)</b>  <i>For Information</i>	<b>Information</b>
	<b>G. Potential Consent Items</b>  <i>Recommendation: Move to approve items for placement on the December 11 Consent Agenda.</i>	<b>Action</b>
	<b>H. Adjourn Strategic Education Committee</b>	<b>Action</b>
<b>POLICY AND PERSONNEL COMMITTEE</b> <b>Approximately 3:45 p.m.</b>		
<b>VII.</b>	<b>A. Policy BEDM – Electronic Participation in Board Meetings (first reading) – Natalie Ham (20 minutes)</b>  <i>Recommendation: Consider a recommendation to create a policy related to how board members may participate in meetings via electronic means.</i>	<b>Action</b>
	<b>B. Policy JFAB – Nonresident Students (first reading) – Natalie Ham (10 minutes)</b>  <i>Recommendation: Consider a recommendation to revise Policy JFAB to update language to current District process and add clarifying information.</i>	<b>Action</b>
	<b>C. Board's 2018 Legislative Priorities – Gerrita Postlewait (10 minutes)</b>  <i>For Information</i>	<b>Information</b>
	<b>D. Potential Consent Items</b>  <i>Recommendation: Move to approve items for placement on the December 11 Consent Agenda.</i>	<b>Action</b>
	<b>E. Adjourn Policy and Personnel Committee</b>	<b>Action</b>

**OPERATIONS COMMITTEE**  
Approximately 4:30 p.m.

<b>VIII.</b>	<b>A. Transportation Summary Report for October, 2017</b> - Jeff Scott (10 minutes)  <i>For Information</i>	<b>Information</b>
	<b>B. Capital Projects Report for October, 2017</b> – Joyce Costello (5 minutes)  <i>For Information</i>	<b>Information</b>
	<b>C. Fixed Cost of Ownership Classroom Modernization FY17 Year End Project Recap</b> – Jeff Borowy (15 minutes)  <i>For Information</i>	<b>Information</b>
	<b>D. School Security</b> – Michael Reidenbach (20 minutes)  <i>For Information</i>	<b>Information</b>
	<b>E. Adjourn Operations Committee</b>	<b>Action</b>



## BOARD AGENDA ITEM

**12/11/2017**  
**Committee of the Whole Meeting**

**12/11/2017**  
**Board of Trustees Meeting**

☒ **Action Item**  
☐ **Information Only**

☒ **Open Session**  
☐ **Executive Session**

**Section:** Strategic Education Committee

**Title:** Strategic Plan

**Originator/Department:** Erica Taylor, Gerrita Postlewait

**Agenda Item Number:** VIA

**Background/Discussion:**

The district Strategic Plan has been under development for several months. Numerous opportunities for input have been provided to the Board and all stakeholders, including:

- 50 community, business, parents, educators, board members in the original visioning group 18 months ago;
- A 55-member district staff team that met at least once per month following the community kick-off;
- 700+ community members, school principals and teachers, and parents at the Strategic Planning Symposium in January, 2017;
- Over 15 listening sessions this summer for teachers (7 sessions) parents (2) , principals (1) , students (1), and community members (4);
- Visits to 85 schools and programs to meet with principals and teachers, reviewing the plan contents and encouraging them to serve on an Action Team;
- Draft reviewed by CCSD principals at county principals' meeting on February 16, 2017;
- Open Office Hours and listening sessions in all 8 constituent areas plus one session specifically for county-wide magnet programs;
- Six Advisory Cabinets—one each for parents, teachers, students, principals, classified staff, and business/community members, with approximately 200 total cabinet members who reviewed the plan and suggested priorities;
- Approximately 80 Teacher Roundtable members;
- Twenty-eight Action Teams with over 160 members.

Status reports regarding the Strategic Plan have been provided to the Board periodically over the past several months:

- Invited to participate in planning, community meetings Feb 17-18, and March 9-11, 2016
- Board representatives in initial visioning group, 2016
- Report to Board, May 23, 2016
- Update to Board, Fall of 2016
- Strategic Planning Symposium, January 28, 2017
- Status report to Board, February 27, 2017
- Budget aligned with priorities and goals presented to the Board
- Status report to the Board, March 20, 2017

	<ul style="list-style-type: none"> <li>• Review by Board, May, 22, 2017</li> <li>• Information presented; options to participate in listening sessions and open office hours, Summer of 2017</li> <li>• Status report to Board, updates based on listening sessions and plans for action teams, Sept. 18, 2017</li> <li>• Action Team meetings in October and November, 2017 – Board invited to attend</li> <li>• Plan and action team drafts shared with the Board, Nov. 8, 2017</li> <li>• Action team presentations to Board, Nov. 13, 2017</li> <li>• Board members were invited to pose questions about the proposed Action Plans to district staff from 2:00-3:30 on Nov. 21, 2017.</li> </ul> <p>Recommended Action:</p> <ol style="list-style-type: none"> <li>1. Board approves the Strategic Plan December 11.</li> <li>2. Board identifies board priorities in January in conjunction with identifying goals for consideration as part of superintendent's evaluation.</li> <li>3. A 3-5 year implementation plan will then be developed in conjunction with longer-term budget planning.</li> </ol>	
<b>Goals &amp; Budget:</b>		
<p><b>Recommendation:</b> Recommend approval of the Strategic Plan with the understanding that the Board will establish strategic priorities in January, 2018.</p>		
<b>Person(s) Responsible for Implementation:</b>	Gerrita Postlewait, District and School Staff Members	
<b>Superintendent's Approval:</b>	<i>Gerrita Postlewait</i>	
<b>Board Member(s) Approval:</b>		
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> <b>Yes</b>	<input type="checkbox"/> <b>No</b>



BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input type="checkbox"/> <b>Action Item</b> <input checked="" type="checkbox"/> <b>Information Only</b>		<input checked="" type="checkbox"/> <b>Open Session</b> <input type="checkbox"/> <b>Executive Session</b>	
<b>Section:</b>	Strategic Education Committee		
<b>Title:</b>	CCSD Graduation Rate		
<b>Originator/Department:</b>	Cynthia Ambrose, Deputy Superintendent of Learning Services		
<b>Agenda Item Number:</b>	VID		
<b>Background/Discussion:</b>	<p>With the November 15, 2017, release of SC Report Cards, the 2017 graduation rate for schools and districts was released. In Charleston, the on-time graduation rate rose to an unprecedented 84.2% for 2016-17. This was an increase of 1.3 percentage points above the 2016 rate of 82.9%.</p>		
<b>Goals &amp; Budget:</b>			
<b>Recommendation:</b> For Information Only			
<b>Person(s) Responsible for Implementation:</b>	Cynthia Ambrose, Laura Donnelly		
<b>Superintendent's Approval:</b>	<i>Herrita Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> <b>Yes</b>		<input type="checkbox"/> <b>No</b>

BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input checked="" type="checkbox"/> <b>Action Item</b> <input type="checkbox"/> <b>Information Only</b>		<input checked="" type="checkbox"/> <b>Open Session</b> <input type="checkbox"/> <b>Executive Session</b>	
<b>Section:</b>	Strategic Education Committee		
<b>Title:</b>	Grade Configuration and Zoning for Lucy Beckham High School		
<b>Originator/Department:</b>	Kim Wilson/Anna Dassing		
<b>Agenda Item Number:</b>	VIB		
<b>Background/Discussion:</b>	<p>Lucy G. Beckham High School is scheduled to open in the fall of 2020. Since this is a new school for the district and is not simply replacing an existing school, opening grade configuration and zoning need to be considered. Please see attached for full discussion of opening grade configuration and zoning considerations.</p>		
<b>Goals &amp; Budget:</b>	N/A		
<p><b>Recommendation:</b> Open Lucy G. Beckham High School with 9th and 10th grade, adding 11th and 12th as students move up, with full enrollment (9-12) set for 2022, and request that the District 2 Constituent Board create an attendance zone for Lucy G. Beckham High School in accordance with CCSD policy.</p>			
<b>Person(s) Responsible for Implementation:</b>	Kim Wilson		
<b>Superintendent's Approval:</b>	<i>Herrita Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> <b>Yes</b>		<input type="checkbox"/> <b>No</b>




BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input type="checkbox"/> Action Item <input checked="" type="checkbox"/> Information Only		<input checked="" type="checkbox"/> Open Session <input type="checkbox"/> Executive Session	
<b>Section:</b>	Strategic Education Committee		
<b>Title:</b>	Targeted Support Processes		
<b>Originator/Department:</b>	Cynthia Ambrose, Deputy Superintendent of Learning Services		
<b>Agenda Item Number:</b>	VIE		
<b>Background/Discussion:</b>	<p>Learning Services has organized coaching and support teams to provide assistance to identified schools. Specifically, the teams examine:</p> <ul style="list-style-type: none"> <li>• Resources</li> <li>• Data Analysis &amp; Goal Setting</li> <li>• Progress Monitoring</li> <li>• Instructional Strategies</li> <li>• Differentiation of Instruction</li> <li>• Overall Learning Environment</li> <li>• Professional Learning Opportunities for Staff</li> <li>• Curricula Being Implemented</li> <li>• Staffing (Challenges and Status)</li> </ul> <p>Learning Services will be assigning staff second semester to work in identified schools to provide coaching support. Written plans will be developed to identify strategies for next steps, and these plans will be monitored by school and district administration.</p>		
<b>Goals &amp; Budget:</b>			
<b>Recommendation:</b> For Information Only			
<b>Person(s) Responsible for Implementation:</b>	Cynthia Ambrose, Michele English-Watson		
<b>Superintendent's Approval:</b>	<i>Herrita Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> Yes		<input type="checkbox"/> No



BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input type="checkbox"/> Action Item <input checked="" type="checkbox"/> Information Only		<input checked="" type="checkbox"/> Open Session <input type="checkbox"/> Executive Session	
<b>Section:</b>	Strategic Education Committee		
<b>Title:</b>	Mathematics Pathways		
<b>Originator/Department:</b>	Cynthia Ambrose, Deputy Superintendent of Learning Services		
<b>Agenda Item Number:</b>	VIF		
<b>Background/Discussion:</b>	<p>Tri-County Cradle to Career Collaborative's Math Pathways Project Team (MPPT), made up of math professionals at the district and college level, has reviewed and evaluated the region's high school math curriculum. On October 23, 2017, the team released a statement with recommendations for the regional school districts. These recommendations are intended to open pathways to college and career access related to science, business, technology, engineering, and other STEM related disciplines.</p>		
<b>Goals &amp; Budget:</b>			
<b>Recommendation: For Information Only</b>			
<b>Person(s) Responsible for Implementation:</b>	Cynthia Ambrose, Deputy Superintendent of Learning Services Kim Wilson, Executive Director for Secondary Learning Community		
<b>Superintendent's Approval:</b>			
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> Yes		<input type="checkbox"/> No

BOARD AGENDA ITEM


<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input checked="" type="checkbox"/> <b>Action Item</b> <input type="checkbox"/> <b>Information Only</b>		<input checked="" type="checkbox"/> <b>Open Session</b> <input type="checkbox"/> <b>Executive Session</b>	
<b>Section:</b>	Policy and Personnel Committee		
<b>Title:</b>	Policy BEDM – Electronic Participation in Board Meeting		
<b>Originator/Department:</b>	Natalie Ham, Office of General Counsel		
<b>Agenda Item Number:</b>	VIIA		
<b>Background/Discussion:</b>	Currently, the District does not have a written policy regarding the electronic (telephone or video conference) participation in board meetings by board members. The attached proposed policy is being recommended to establish and outline the process by which electronic participation will be allowed.		
<b>Goals &amp; Budget:</b>			
<b>Recommendation:</b> Approve <b>first reading</b> of Policy BEDM – Electronic Participation in Board Meetings.			
<b>Person(s) Responsible for Implementation:</b>	Natalie Ham		
<b>Superintendent's Approval:</b>	<i>Senita Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> <b>Yes</b>		<input type="checkbox"/> <b>No</b>



BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input checked="" type="checkbox"/> <b>Action Item</b> <input type="checkbox"/> <b>Information Only</b>		<input checked="" type="checkbox"/> <b>Open Session</b> <input type="checkbox"/> <b>Executive Session</b>	
<b>Section:</b>	Policy and Personnel Committee		
<b>Title:</b>	Policy JFAB – Nonresident Students		
<b>Originator/Department:</b>	Natalie Ham, Office of General Counsel		
<b>Agenda Item Number:</b>	VIIB		
<b>Background/Discussion:</b>	<p>Policy JFAB has been revised to include language reflective of the District's current review and approval process of out of county students qualifying for enrollment pursuant to S. C. Code Ann. §59-63-30(c). These students are required to own real property in Charleston County.</p> <p>Additionally, the policy has been updated with clarifying information advising the assessed value of the property owned by an out of county student is related to the <u>tax</u> assessed value, not the purchase, appraised or market value of the property.</p> <p>Lastly, the policy now includes a reference to a newly created administrative regulation intended to communicate clearly the expectations of the district related to students who own real property and foreign exchange student.</p>		
<b>Goals &amp; Budget:</b>			
<b>Recommendation:</b> Approve <b>first reading</b> of Policy JFAB – Nonresident Students.			
<b>Person(s) Responsible for Implementation:</b>	Natalie Ham		
<b>Superintendent's Approval:</b>	<i>Devin Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b>	<input checked="" type="checkbox"/> <b>Yes</b>		<input type="checkbox"/> <b>No</b>

# BOARD AGENDA ITEM

12/11/2017 Committee of the Whole Meeting		12/11/2017 Board of Trustees Meeting	
<input type="checkbox"/> Action Item <input checked="" type="checkbox"/> Information Only		<input checked="" type="checkbox"/> Open Session <input type="checkbox"/> Executive Session	
Section:	Policy and Personnel Committee		
Title:	Board's 2018 Legislative Priorities		
Originator/Department:	Gerrita Postlewait (from Board discussions)		
Agenda Item Number:	VIIC		
Background/Discussion:	<p>Board members previously identified these Legislative Priorities:</p> <ol style="list-style-type: none"> <li>1. Act 388 – Addressing CCSD's resource limitations under Act 388 in order to meet strategic priorities.</li> <li>2. Board Compensation – This matter has been taken up by Legislative Delegation.</li> <li>3. Laura Brown Scholarship Fund – Addressing distribution stipulations that are part of local legislation</li> <li>4. State-owned buses – Renew fleet more rapidly</li> <li>5. Hearing Officer Certification – Removing certified mediator/arbitrator requirement (Board sent letter to Delegation regarding this matter.)</li> </ol>		
Goals & Budget:			
<b>Recommendation:</b> Recommend the Board adopt the 2017 Legislative priorities as outlined above.			
Person(s) Responsible for Implementation:			
Superintendent's Approval:			
Board Member(s) Approval:			
Attachment(s):	<input checked="" type="checkbox"/> Yes		<input type="checkbox"/> No



BOARD AGENDA ITEM

**12/11/2017**  
**Committee of the Whole Meeting**

**12/11/2017**  
**Board of Trustees Meeting**

☐ Action Item  
☒ Information Only

☒ Open Session  
☐ Executive Session

**Section:** Operations Committee  
**Title:** Transportation Summary Report  
**Originator/Department:** Jeff Scott / Transportation  
**Agenda Item Number:** VIIIA

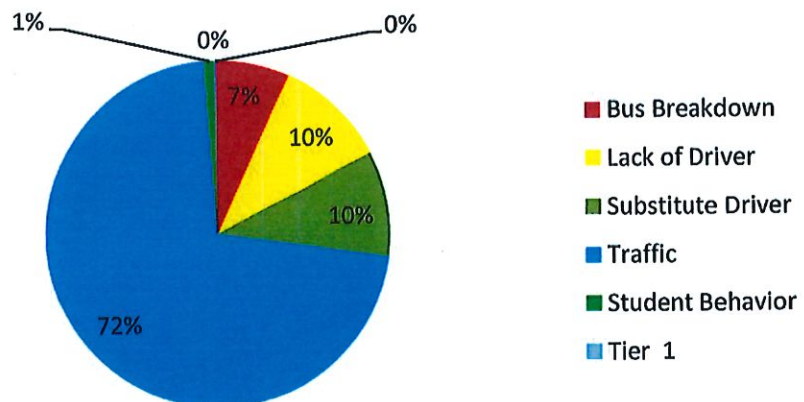
October 2017 data from the Office of Student Transportation.

**Durham's Driver Count-** As of November 17, 2017, Durham has 380 local drivers for 370 routes.

**Late Bus lost instructional time tracking-** We were able to attribute 2110 hours of lost instructional time due to buses being late in October 2017. The top three schools affected were:

- Stall High – 581.36
- Academic Magnet/SOA – 266.88
- Zucker Middle – 254.7

**Percentage of Estimated Instructional Time Lost by Cause October 2017**

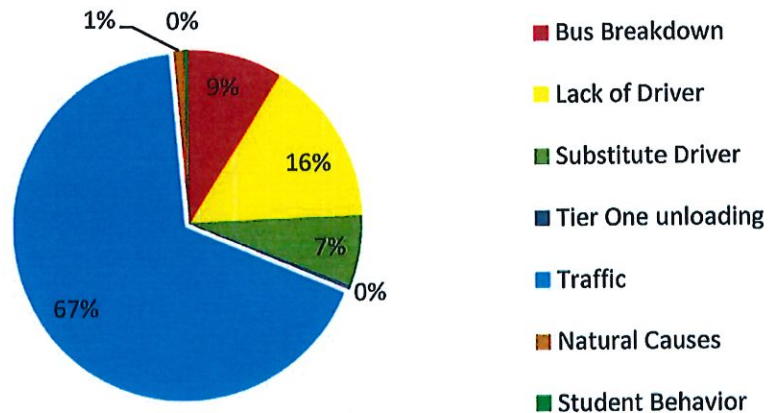


**Background/Discussion:**

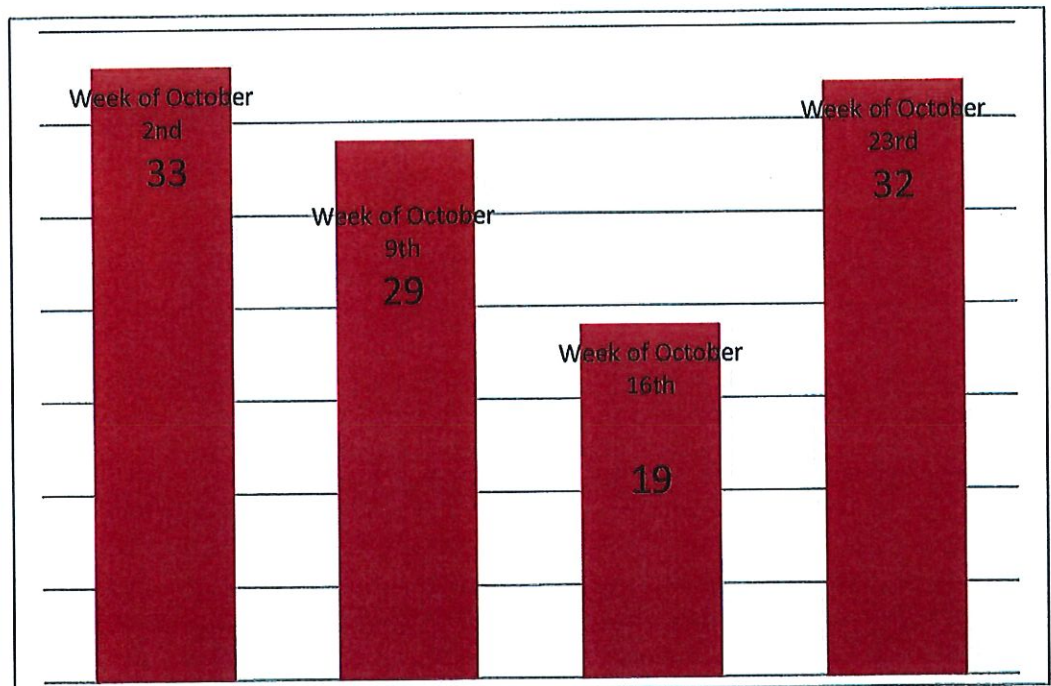
Year to date- we have been able to attribute 5225 hours of lost instructional time due to late buses for the 2017-2018 school year. The three top schools that have been affected are:

- R. B. Stall- 1352
- Deer Park- 466
- Academic Magnet/SOA- 404

### Percentage of Estimated Instructional Time Lost by Cause YTD 2017-2018



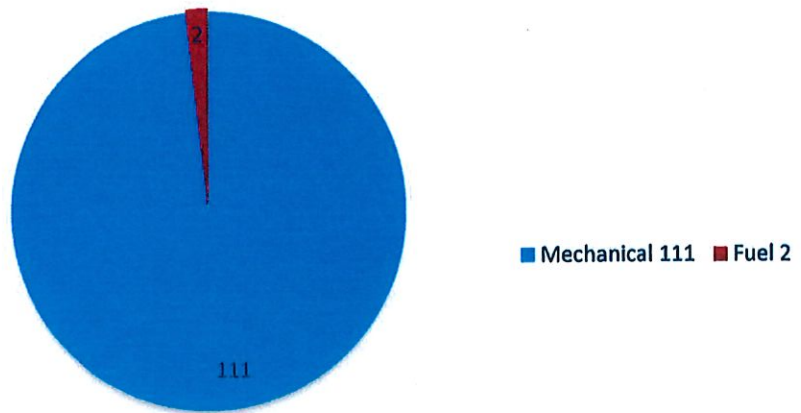
### State Bus Breakdowns by Week





## Reasons for the State Bus Breakdown

### State Bus Service Call Issue Summary October 2017



**Goals & Budget:**

**Recommendation:** Information Item: No action required.

**Person(s) Responsible for Implementation:**

William "Jeff" Scott, Executive Director of Transportation  
Jeffrey Borowy, Chief Operating Officer

**Superintendent's Approval:**

*Terita Postlewait*

**Board Member(s) Approval:**

**Attachment(s):**

☐ Yes

☒ No

BOARD AGENDA ITEM

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<input type="checkbox"/> Action Item <input checked="" type="checkbox"/> Information Only		<input checked="" type="checkbox"/> Open Session <input type="checkbox"/> Executive Session	
<b>Section:</b>	Operations Committee		
<b>Title:</b>	Capital Projects Report – October 2017		
<b>Originator/Department:</b>	Joyce Costello/Capital Programs Accounting		
<b>Agenda Item Number:</b>	VIIIB		
<b>Background/Discussion:</b>	Monthly Capital Projects Report		
<b>Goals &amp; Budget:</b>	N/A		
<b>Recommendation:</b> N/A			
<b>Person(s) Responsible for Implementation:</b>	Joyce A. Costello, Capital Programs Officer Kellie Meyer, Executive Director of Finance		
<b>Superintendent's Approval:</b>	<i>Terita Postlewait</i>		
<b>Board Member(s) Approval:</b>			
<b>Attachment(s):</b> 1- Capital Projects Report – October 2017	<input checked="" type="checkbox"/> Yes		<input type="checkbox"/> No



BOARD AGENDA ITEM

<b>12/11/2017</b> <b>Committee of the Whole Meeting</b>		<b>12/11/2017</b> <b>Board of Trustees Meeting</b>	
<input type="checkbox"/> Action Item <input checked="" type="checkbox"/> Information Only		<input checked="" type="checkbox"/> Open Session <input type="checkbox"/> Executive Session	
<b>Section:</b>	Operations Committee		
<b>Title:</b>	Fixed Cost of Ownership and Classroom Modernization FY17 Year End Project Recap		
<b>Originator/Department:</b>	Jeffrey Borowy/Operations		
<b>Agenda Item Number:</b>	VIIIC		
<b>Background/Discussion:</b>	<p>On 03/14/16, the Board of Trustees approved the Fixed Cost of Ownership/ Classroom Modernization Prioritized List of Projects for FY2017. A Bond Resolution in the amount of \$23.3 million was approved by the Board of Trustees on 02/22/16 authorizing funding for the projects.</p> <p>460 projects were completed across the following areas:</p> <ul style="list-style-type: none"> <li>- Facilities Management</li> <li>- Risk, Safety &amp; Environment Management</li> <li>- Furniture, Fixtures and Equipment</li> <li>- Fine Arts</li> <li>- Athletics</li> <li>- CTE</li> <li>- Media Modernization</li> <li>- Classroom Technology</li> </ul> <p>Additional detail is provided in Attachment 1.</p>		
<b>Goals &amp; Budget:</b>	N/A		
<b>Recommendation:</b> None			
<b>Person(s) Responsible for Implementation:</b>	Jeffrey Borowy, Chief Operating Officer		
<b>Superintendent's Approval:</b>	Gerrita Postlewait, Superintendent		
<b>Board Member(s) Approval:</b>	<i>Gerrita Postlewait</i>		
<b>Attachment(s):</b>	<div> 1. Fixed Cost of Ownership and Classroom Modernization FY17 Year End Recap </div> <div> <input checked="" type="checkbox"/> Yes </div> <div> <input type="checkbox"/> No </div>		